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Reports

DIARY NOTES

A-DD/A

Monday, 29 December 1952

1. Personnel picked up [] request for a Table of Organization [] people). I asked that processing of this T/O be expedited.

2. Gave Ed Saunders a request from [] for construction in the Far East totaling approximately 1.6 million dollars. After analyzing this, Saunders said there might be some duplication between this request and a previously approved request for Far East construction. He will iron this out with [] plea was that if there were any way we could approve this construction without going to the Bureau of the Budget, we do so. Saunders, at this point, thinks we have no choice and must go to the Bureau of the Budget for the money. In any case, he will come back with his recommendations after talking with Mr. []

3. Talked to Larry Houston concerning assignment of [] to the Far East. Agreed that he would tell [] exactly what the terms of his assignment were and ask [] to accept or decline without further bickering. If [] declines, we will send [] on a six months detail and he can accompany [] team to [] to conduct negotiations there, after which he can go on to []

4. I talked to Dr. Guthe concerning [] interest in employment with CIA. Later turned the papers over to Personnel with a request that they first contact M [] and if he had no objection, to contact the Bureau of Personnel in the Navy Department. I requested that we make every effort to obtain [] services if we could do it amicably with the Navy.

5. Matt Baird telephoned to inquire as to whether we were considering the amalgamation of his assessment program and the psychiatric program. I told him that we had given some consideration to the relationship between these two activities but that no decision had been reached and none would be reached without first discussing with him. (I later talked to Mr. Wolf about this and will ask Personnel, Training, and the Medical office to do a staff study on this.)

6. Baird called concerning [] who has been on a contract basis spotting college students for possible employment with CIA. He indicated that [] might now want to come on duty as a full-time employee and wanted to know if I thought the personnel ceiling complication would curtail his training program. I assured him that it was my impression that the Director certainly wanted to continue this program and if it was necessary to bring [] on as an employee, we would find some way to do it if he met all the qualifications for employment.

7. I talked to General Morris and [] about a request from Ted [] to give him a good personnel man to assist [] of O&M to assist [] It was agreed that [] from O&M and [] of Personnel would be transferred [] and all concerned have been notified.

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25X1A9A 8. I sent [] a memo which we received from Garrison indicating
25X1A9A rather clearly that [] of TSS obligated approximately one-thousand
25X1A9A eighty dollars without proper authority. I asked [] for his comments 25X1A9A
and recommendations. (The thousand eighty dollars is probably an entirely
legitimate charge and we should pay it, but we should also take some action
to stop [] from his free-wheeling.)

25X1A5A1 9. Matt Baird called to request that, if possible, [] 25X1A9A
25X1A6A the Procurement and Supply representative when he goes to Chicago some time
next week to finalize the contract with [] concerning [] 25X1A6A
[]. Ernie will not be here. (I discussed this with Mr. Wolf and we agreed
that we should probably send Larry Houston or Jim Garrison.)

25X1 10. Loftus Becker stopped in briefly to say that the worse mess he had
seen on his entire trip was the administrative [] He
thinks the money wasted there has been almost criminal; that we have constructed
a base far in excess of our requirements; the location is poor; and we have
very valuable equipment there which we will probably never use and which will
deteriorate rapidly. He says arms and ammunition are arriving in very poor
condition and will be a substantial maintenance problem. I will discuss this
matter with Garrison [] 25X1

11. Arranged for Colonel Edwards to discuss his Table of Organization
and need for personnel in general with Mr. Wolf at 11:00 tomorrow.

12. Asked Sheff about the progress on the Coyne Report. He said the
principles were satisfactorily resolved and he is now in the process of writ-
ing procedures which will be finished by about 1 January 1953.

25X1 13. [] stopped by to say that Mr. Dulles had made a commitment to
25X1A9A [], who is being released from the Agency, that we would pay cer-
25X1A6A tain rent on his apartment in [] for which [] alleges we are 25X1A9A
25X1A9A responsible. [] wanted to send a cable [] saying we would pay this. 25X1
I told him if Mr. Dulles made such a commitment we would certainly stand be-
hind it and to go ahead.

25X1A9A 14. [] and I met with Saunders to discuss MSA counter-part
funds. It was agreed that Saunders would examine this matter and if we had
any cleaning up of our accounts with MSA, it would be done prior to the new
administration taking over on 20 January 1953.

25X1 15. [] requested promotion of [] from Grade 13 to 25X1A9A
Grade 15. After some discussion we agreed that it would be best to promote
him to Grade 14 and let him serve at least several months before promoting
him to Grade 15. 25X1A6A

25X1A9A 16. [] and I discussed briefly the [] installation.
He feels that someone other than a representative of Training should go out
and take a look at what is already there and what is proposed before we let
a contract for construction. I agree entirely. H

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25X1 17. Reviewed a proposed regulation with Ed Saunders concerning Confidential Funds Regulation [] The substance of it is that even though a project has been approved by competent authorities, funds will not be advanced to the project unless a proper administrative plan is in the hands of the Finance Division. It also provides that the substantial number of projects operating without administrative plans will have such plans developed not later than 30 April 1953. I agreed with the principle and asked him to staff it before sending it back for final approval.

25X1A9A 18. Also reviewed with Saunders a possibility of decentralization of authority to [] which would allow him, rather than DD/P or the Chief of Operations, to make decisions as to when [] and other material of this nature should be used. I concurred in principle and asked Ed to staff it before bringing it back for final approval. 25X1C

25X1A9A 19. Requested [] of the Transportation Division to make arrangements with OO to have four foot lockers, which were received from [] 25X1A9A
25X1A9A [] transported to Washington.

20. Jim Garrison was up to request my advice on how to handle a matter which had been reported to him to the effect that at least one member of his office had received a Christmas present from a business concern with which 25X1A9A we have been doing business. This report had come to him from [] I instructed Garrison to assemble his Division Chiefs and tell them that no member of our organization could receive gifts from anyone and if accepted they should be returned without delay, and none should be accepted in the future.

21. Garrison and Larry Houston reported that they understood [] 25X1A9A is going to Europe within the next day or two. It was agreed that it would be inappropriate for us to take any action to prevent this trip since he is traveling as a private individual.

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Notes on
Deputy Directors' Meeting
29 December 1952

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1. Mr. Wisner informed the group of the circumstances surrounding the suicide of a R&P Staff employee. Apparently the man involved was an alcoholic and took his life by consuming an overdose of sleeping pills. The Director said that he wanted a full investigation as to how the employee had been selected, processed, trained, assigned, etc., and that, unfortunately, as far as he was concerned, the responsibility for hiring this type of individual rested with the Assistant Director (Personnel). He indicated that he was not concerned about this particular case, except that he thought such information would be very revealing and helpful in assisting us to avoid similar mistakes in the future. He re-emphasized his desire to have every employee looked at by an objective and impartial group of some kind in order that we might avoid getting individuals of this type in the Agency. (After the meeting, I told Dick Helms that I would ask General Morris to make the investigation. Dick said that the employee was a deep cover agent, that General Morris would not have any of the background, and that he would prefer to have [] make the investigation and report to DD/A. I agreed that this was acceptable to us.)

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2. General Smith said that he had talked with General Bradley concerning a certain summary evaluation paper and the appointment of a steering committee, and that

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[]
ary we will hear from Bob Amory who is exploring the matter with Admiral Lalor, Secretary, Joint Chiefs of Staff.

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3. Mr. Wisner indicated that a cable had been received concerning [] and that Mr. Dulles would express his views on this when he returned. General Smith said that if it was merely a question of our supporting the Navy by saying that we would like to have [] reserved for possible future use he thought that we should cooperate, but that if it was going to cost us any money probably we should not.

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4. There was general discussion concerning Admiral Radford's desire to hold on to all of the islands which we have taken in the Pacific and his strong opposition to turning any of them back to the Japanese.

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6. Mr. Becker reported briefly on his trip, stating that, as had been reported in the past, he was very much impressed with the quality of people we had in the field; we should have more senior representatives in the field; many of our stations were simply too big to be run from Washington and needed more regional or local authoritative guidance. He said that he was distressed to learn how uninformed our people in the field were as to what Washington is doing and thinking and is going to take steps to send them more intelligence information. He feels that we should distinguish between a field operating station and a purely liaison station, and believes that the potential for collecting intelligence through Americans in foreign areas is almost negligible and greater emphasis should be placed on working

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L. K. WHITE

Acting Deputy Director
(Administration)